

ANNUAL REPORT

making it happen





This Annual Report focuses on the many ways people of the Texas Panhandle stepped up to overcome challenges and make things happen the past 12 months.

Making things happen is about pushing until a good idea becomes a successful endeavor. It's about caring for people first, identifying a need, then doing everything in our power to meet those needs. The Panhandle Regional Planning Commission staff is committed to making the Texas Panhandle a better place, but we don't really accomplish anything alone. The Texas Panhandle is better because we work together.

People with great passion can make the impossible happen.



Letter from the Board Chair

I am very appreciative of all of the community leaders from across the Texas Panhandle for the commitment, dedication, and tenacity that they have shown in keeping the region moving forward and thriving through an interesting 2021. The resiliency that our communities have shown to work our way out of a lockdown and resume some sense of normalcy is to be commended in the highest manner. It has been a pleasure to serve as the PRPC Board Chair alongside many of these great people.

In my year in this role, the PRPC has gone from digital meetings to hybrid meetings to meeting fully in person again, and along the way, the people that make this organization great have adjusted and adapted every step of the way. Similarly, the programs that have been offered and implemented have been a hybrid of those services that have historically benefited the region's communities along with new and innovative programs designed to help people recover from the unprecedented events of the last 18 months. To this end, I would like to thank the PRPC Staff for their dedication and hard work to just getting done what has to be done to help people. They have been thoughtful and purposeful in the approach to rolling out everything from increased childcare programs to COVID relief packages, and the result was a series of programs that truly helped the people of the Texas Panhandle.

The PRPC Board of Directors is made up of some of the strongest city, county, and community leaders in the State of Texas. Each individual on this body has faced the challenges of the communities they live in head on and brought that same spirit to the table as we addressed both the known and unknown as a region. The faces that you see on the PRPC Board also represent a broad swath of people and backgrounds from across the

region, and as different as the challenges that we faced in 2021 may have looked. I believe we were able to address them as one.

As we move into the Fall of 2021 and the program year of 2022 I am reminded of the high school football and volleyball games that are underway in our region. Representatives from each Panhandle Community will go out on the field and court soon to be the best that they can be, but at the end of each game the Panhandle Spirit will shine through as opponents shake each other's hands and recognize that whether they are in Bulldog red and white or Harvester green and yellow they are all proud to have the opportunity to be competing together.



You see, things that were once taken

for granted are now recognized as blessings. Just like those athletes recognize how great it is to have a chance to compete the PRPC Board recognizes the privilege of being able to come together to help the people of our region. I thank you for all that you have done in the past year to help your community and our region.

Winston Sauls
2021 PRPC Board Chairman

2021 Board of Directors



Winston Sauls, Chair Citizens Representative, Borger



Dan Looten, Vice Chair Judge, County of Carson



Tobe Shield, Secretary/Treasurer Mayor, City of Spearman



Don Allred Judge, County of Oldham



Juan Cantu Commissioner, County of Lipscomb



Citizens Representative, Cactus



Steven Cortez Citizens Representative, Hereford



Buster Davis Mayor, City of Gruver



Christy Dyer Judge, County of Randall



Ronnie Gordon Judge, County of Hartley



Dr. Bill Hallerberg Canadian River Municipal Water Authority



Raul Hernandez Citizens Representative, Amarillo



John Howard Judge, County of Donley



John James Judge, County of Collingsworth



Kim Jones Citizens Representative, Amarillo



Harold Keeter Judge, County of Swisher



Wayne Nance Judge, County of Briscoe



Ginger Nelson Mayor, City of Amarillo



Karen Price Citizens Representative, Pampa



Walter "Four" Price Texas House of Representatives



Salvador "Sal" Rivera Sheriff, County of Castro



Yolanda Robledo Alderwoman, City of Bovina



Phillip Self Greenbelt Municipal and Industrial Water Authority



Pat Sims Commissioner, City of Dumas



Kerry Symons Mayor, City of Perryton



Nancy Tanner Judge, County of Potter



Ricky White Mayor, City of Friona

Letter from the Executive Director

The communities of the Texas Panhandle have once again proven how resilient and strong the people of the region are in 2021. As the world gradually emerged from a worldwide pandemic the people of our region were on the forefront of finding ways to continue to get back to work quickly and safely. Unfortunately, we have all had to pause as many of us have lost friends, loved ones, and co-workers; but in spite of that our communities and organizations continued to serve without interruption.

I take great pride in the fact that the PRPC Staff has the opportunity to work for 26 counties, 62 cities, and six special districts and have found a way to meet the needs of the region in everything from making meals available to the elderly to opening a brand new Workforce Center to help hard working Panhandle Residents find jobs at a point of transition in the world. Our staff worked through work-at-home solutions, hybrid meetings, and moving back into a "new-normal" in a matter of months along with the PRPC Board Members and each of the Advisory Groups. The commitment and flexibility to keep our work moving forward shown by the PRPC Staff and volunteers in an ever-changing environment is exemplary of the best of who we are in this nation.

We have been fortunate to see new programs made available to our region in the form of economic development assistance, additional childcare services, new aging programs, and other COVID relief activities from a series of stimulus bills. These programs are providing great benefits to those that PRPC serves, but implementing new programs requires great effort and adaptability from those staff members responsible for doing so. In an effort to maximize the impact of these new programs, they have largely been implemented with minimal adjustment in staffing size. I cannot thank each staff member of the PRPC enough for their willingness to step up and do the work necessary to help implement each and every program that this organization utilizes to help people.

I have the opportunity to work for the best Board of Directors and the strongest communities in the entire State of Texas. As the entire nation has seen conflict over everything from masks to opening up, the leadership of this organization has been able to put any philosophical differences aside and provide guidance and direction that allows for this unit of government to take actions that help people everyday in a manner that allows them to do so while being as safe as possible for themselves and others. Each board, advisory group, and staff member of this organization likely has a slightly different feeling on certain things; however, patience and respect continues to prevail as we move forward. I hope that others can see how this organization has put differences aside as we continue to work together to get the work done that needs to be done.

In past years, this annual report has had every theme from "growth" to "service", and each of those themes has been appropriate. This year the theme is simple because everyone associated with PRPC has had the same approach in 2021. We have all worked to simply "Get It Done".



There have been times when

things have not been pretty in our communities. There have been times where confusion and fear in the world have been overwhelming. There have been times when some things seemed impossible, but just like the pioneers who built our communities over 100 years ago, we continue to get the job done. Not only will our region and our communities continue to survive, we will continue to thrive.

Kyle Ingham PRPC Executive Director

PRPC EXECUTIVE TEAM | 2021



The PRPC executive office staff provide administrative support for board members, committee members, and the PRPC staff as they serve the region conducting a wide range of leadership and managerial functions directly benefiting all PRPC programs and projects.



Workforce Development helps Texas Panhandle employers recruit, hire, and retain qualified workers. Workforce Development also offers programs to help job seekers find and keep stable employment, including an online virtual job fair platform, training projects, and financial assistance for childcare services.

New Amarillo Facility

In March of 2021, Workforce Solutions Panhandle (WSP) began operations in the former state-owned AT&T building, located at 3120 Eddy Street in Amarillo. This newly remodeled facility includes the recently integrated staff of the Texas Workforce Solutions Vocational Rehabilitation Services. Customers can now access workforce and childcare services both in-person and virtually when needed. WSP also remained open through the entirety of 2021 whether virtual, in-person as well as curbside services, while most government offices were closed.



Workforce Solutions Ribbon Cutting, 2021





Freightliner Mobile Workforce Development Services Unit

Mobile Services Units

In 2016, the Panhandle Workforce Development Board received a donation of a 38 ft. customized Freightliner Mobile Workforce Development Services Unit, which staff drove approximately 1,000 miles each month, visiting rural communities across the Panhandle, until March of 2020 when COVID-19 restrictions halted these visits.

Finishing touches were being placed on a new 2019 Ford/Farber Specialty Vehicle which PRPC had procured to take over the rigorous schedule of the Freightliner on the Panhandle highways and allow for the original unit to retire into providing services at local events.

The new Farber unit was the last vehicle to leave the Columbus, Ohio manufacturing plant before the plant shut down production due to COVID-19. The new Farber vehicle arrived in Amarillo and went into storage until the Spring of 2021, when it was placed into service resuming visits to rural Panhandle communities.



New Ford/Farber Specialty Vehicle

Job Seeker Services

Virtual Training Program

This free virtual training program helps job seekers acquire new skills, enhance existing skills, or prepare for online certification training. The platform offers Texas Panhandle residents more than 5,000 online Skillsoft courses, widely used by Fortune 500 companies, in high-demand industry sectors, including information technology, business analysis, customer service, project management, and digital literacy.

Job Course Topics

- basic work readiness skills
- training for high-level professionals and management
- training tracks for more than 100 industry certifications

13,975

Customers Served with Career Services

540

Workshop Attendees

11,963

WorkInTexas.com Registrations

10,263

WorkInTexas.com Open Positions



Business and Employer Services

IKEA Retail Data Analysis

The successful worldwide furniture retailer, IKEA, through the IKEA U.S. Community Foundation, teamed up with Texas Workforce Commission and the 28 Texas Workforce Development Boards, donating \$4.9 million for a Retail Data Analysis to directly support Texans affected by the impacts of the COVID-19 pandemic.

Five retailers (Representing 66 employers) located in the Texas Panhandle were selected to participate in a marketing initiative that provided customer behavior data to help them target their known customers and leverage data to hire workforce as customer demand dictates, as well as design marketing strategies that target their own customers.

Why Wait? Restaurant Hiring Initiative

Supporting one of the area's largest and most crucial industries.

On June 21,2021, more than 20 local restaurants participated in this hiring event for restaurants in Amarillo and Canyon. Workforce Solutions Panhandle also help connect restaurants to free resources for restaurant workers to obtain their state-required Food Handler and TABC Seller/Server Certifications.

HIRING EVENTS VIRTUAL JOB FAIRS

5,036 JOB ORDERS PLACED

Jorge's Mexican Restaurant



Youth and Student Services

Temporary Assistance to Needy Families (TANF)

Youth Placed in Summer Jobs

25 **2**020

Booker, Hereford, Memphis, Perryton, Tulia, Pampa, and Dimmitt (one student was hired by the employer)

34 • 2021

Booker, Dimmitt, Hereford, Lazbuddie, Perryton, Stinnett, Fritch, Tulia, and Turkey

Students Enrolled in Summer Earn and Learn Program

Amarillo, Canyon, Dalhart, Fritch, Hereford, Lazbuddie, Muleshoe, Pampa, and Stinnett

Virtual EPIC Success Career Fair

The 2021 Virtual EPIC Success Career Fair was online in March. 2021. This career fair is designed to expose, educate, and engage 9th-12th grade students from rural communities with over 40 region employers, organizations, and post-secondary schools. The event featured speakers, career and education-based breakout sessions, and employer booths where students could ask questions and hear directly from employers.

40 Total Registered Employers

15 Topic Presenters & 25 Employer Booths

991 Total Registered Students

12 Texas Panhandle School Districts



MAKING IT HAPPEN



Ms. Jennifer Galloway

Ms. Jennifer Galloway was previously a Workforce Innovation and Opportunity Act (WIOA) program customer before joining the staff of Workforce Solutions Panhandle 14 years ago. Today, Ms. Galloway serves as the WIOA Youth Program Manager with WSP and strives towards promoting Leadership Development in youth customers.

Subsidized Child Care Services

Possibly the biggest hurdle many individuals face is the cost of child care while the parent is working or attending the training to get them to working. For many of these customers, child care costs eat up nearly their entire paycheck.

Funding to Keep Childcare Open

These additional funds helped Panhandle providers to keep their doors open to provide care for the region's families and essential workers.

- With the CARES new additional funding, \$1,142,375 was paid directly to Child Care Providers in the form of Enhanced Reimbursement Rate (ERR) payments of an additional 25% of their direct care payment each month
- Providing care for families and children of essential workers

1,963

2,338 CHILDREN HELPED

L,333 Children in Texas Rising

108

CHILD CARE PROVIDERS

36% of which are Texas Rising Star (TRS) Certified, provide services to WSP customers



Imagination Station, 2021

MAKING IT HAPPEN

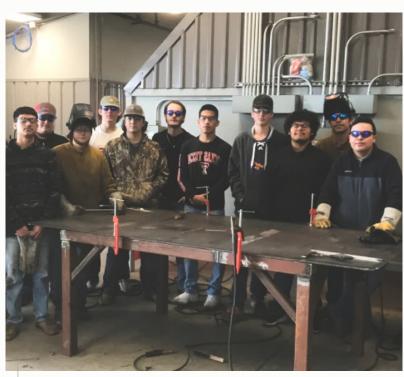


Ms. Joella Morgan

Owner/Operator of Imagination Station Child Development Center

These funds allowed us to operate without having to compromise the quality of care. We were able to hire additional staff to help with the increased guidelines implemented during the COVID-19 pandemic. These funds also helped to cover unexpected price increases, as some of our normal supplies increased upwards of 300%. It created hope and helped us see a future for our facility and the children in our care."

Workforce Innovation and Opportunity Act



Frank Phillips College Welding Students, 2020

108 out 144 **Customers Went to Work**

New Skills Now

New Skills Now offers training including up to \$2,000 per trainee for area businesses and unemployed workers in the Texas Panhandle. The training includes online and in-person short-term training courses from both local community colleges and training providers all over the United States.

- Up to \$2,000 per trainee
- Online and in-person training courses
- No cost to businesses for numerous vital skills

Total Customers Enrolled in Training

Placed in Disaster Relief Subsidized Employment

Special Initiatives and Training Projects

High-Demand Job Training (HDJT)

This program brings in funding to develop career and technical education courses, such as dual-credit and technical education programs.

PRPC has partnered with the Economic Development Corporations

in Amarillo, Borger, Dalhart, and Shamrock; Clarendon College and Frank Phillips College; and the Independent School Districts (ISDs) of Amarillo, Bushland, Canyon, Highland Park, and River Road.

\$400,000 INVESTED IN STUDENTS
THE FUTURE OF THE PANHANDLE WORKFORCE



Frank Phillips College Welding Students, 2020

Disaster Recovery Dislocated Worker Grant

A portion of this funding assisted the City of Amarillo (COA) to employ staff for Contact Tracing and COVID-19 Testing; and for a COVID-19 Sanitation Technician currently working with an Independent School District (ISD). The remaining funds from this grant are assisting Workforce Solutions Panhandle customers with training in the Panhandle's Target Occupations.

- \$1,372,000 in additional COVID-19 funding to serve those impacted by the pandemic
- Assisted the City of Amarillo in Contact Tracing and COVID-19 Testing

\$1.3 MILLION IN COVID-19 FUNDING

Workforce Solutions Panhandle

Success Stories

Janessa

Enrolled with the Workforce Innovation and Opportunity Act (WIOA) program in October 2018 for assistance with Radiologic Technologist (Rad Tech) training at Amarillo College. She completed her training in May of 2020 but her state testing was delayed because of COVID-19 precautions slowing the process.

Janessa was able to take her test in July 2020 and began a job search which was, again, hindered by COVID-19. In the Fall of 2020, she began working "as needed" for the BSA Health System and full-time with Hereford Regional Medical Center utilizing her Radiology Tech training and has remained employed ever since.





James

A Veteran, who, despite having an educated background in IT Support, felt his work experience was lacking. He enrolled into WIOA to complete Cyber Security Training, and received on-site job experience through the program. Upon completion of this work experience, James not only has extensive skills to add to his professional resume for future employers, but feels much more confident in his abilities to provide excellent services and to further his career. He is currently pursuing employment in the Amarillo area, and is optimistic that the knowledge and skills he's gained from this program will land him the job of his dreams.



The Area Agency on Aging serves as the advocate for the Panhandle's elderly population. The program offers a range of comprehensive and coordinated programs designed to assist senior citizens and those who care for them, including benefits counseling and assistance, nutrition services, training education for caregivers, transportation, and in-home services.

3,511 individuals served through all AAA services

Nutrition Feeding the Panhandle

The AAA provides congregate and home delivered meals to adults over the age of 60 throughout the Panhandle with help of twelve contractors, primarily senior citizen centers.









Texas Congregate Meal Initiative (TCMI)

The Public Policy Research Institute at Texas A&M in collaboration with the Texas Health and Human Services Commission and Texas Area Agencies on Aging, promoted a new initiative called the Texas Congregate Meal Initiative (TCMI) as an opportunity to improve congregate meal program participation thereby fostering socialization and combating loneliness and isolation among seniors.



TCMI Awarded a Grant to Hereford Senior Citizens Association (HSCA)

to purchase iPads and implement a learning series for improving technology skills for older adults.

This exciting learning opportunity will be offered at HSCA and could be implemented in other areas. The learning series will focus on interacting in a digital world with building skills on social media, shopping online, and telehealth. These classes will be held at the congregate site near meal time to encourage participation and fellowship. The Area Agency on Aging of the Panhandle served as a mentor through the grant application process for HSCA.

FoodNET

In March 2020, all congregate sites were closed and meals shifted to home delivery. The success of the program depends on volunteers who are usually also program participants. Volunteers take great pride in their work and serving their neighbors. They also provide a very important wellness check with each delivery.

This Program Serves:

- Four low-income senior apartment complexes
- Two community centers
- Individuals residing in the City of Amarillo





The Medical Lodge, 2021

Ombudsman Advocates for the Aging

Success Stories

Linda

Linda was a senior living in our community who lost her home due to low income. She had to stay in a neighbor's home where she was verbally and physically abused and had no money for food. AAA worked tirelessly to get her into a nursing facility in which she desperately needed 24-hour skilled care.

Finally, after 12 straight hours on Christmas Eve of 2020, Ombudsmen was able to get her into the safety of a local nursing facility and she received food, shelter, and much needed medical treatment. She said it was the best Christmas present she had ever received.

Catherine

Catherine was a very young woman who was found unconscious after being brutally attacked. She now has to live in a nursing facility for the rest of her life, dependent completely on skilled care for basic needs. The nursing facility was chemically and physically restraining her in her room because they felt she was unpleasant to other residents.

The facility then tried to unsafely discharge her into the community. Ombudsmen fought for her right to be free from restraints, to have visitors, to live as peacefully in a facility as she possibly can, and to have a safe discharge to another facility in which her mother could visit her daily. The resident won the discharge appeal hearing and Catherine, her children, and her mother are now able to see each other regularly without retaliation.

making it happen 3RD QUARTER OVERVIEW



The Medical Lodge Window Visits, 2019

742 Hours

of Ombudsman work for residents and advocates of residents in facilities

1066 Assists

instances of Ombudsman working directly for residents in our area

93 Visits

Nursing and Assisted Living facility visits

125 Hours

of case work directly on abuse neglect and exploitation incidents

Direct Client Services

Benefits Counseling, Care Coordination, and Caregiver Support

Individuals are assisted in obtaining housing, applying for public assistance and benefits, arranging for in-home services such as personal assistance, homemaker and respite services to relieve the caregiver. These services also arrange for supplemental services to assist in remaining independent, such as income support, health maintenance and residential repair.

making it happen

1,980

individuals received one-on-one assistance from the AAA through care coordination, caregiver support or benefits counseling

8,532

respite hours for caregivers relief 4,232

7,403

hours of one-on-one assistance from the AAA for clients of care coordination, caregiver support and benefits counseling

hours of personal assistance and homemaker services provided

Panhandle Aging and Disability Resource Center (ADRC)

Panhandle ADRC is operated through an interlocal agreement with the South Plains Association of Government. During the last year, several individuals and families have struggled financially. Panhandle ADRC has been assisting residents struggling with rent due to the COVID-19 pandemic, ADRC was able to help with the applications process for the Texas Rent Relief program.

Panhandle ADRC also received funding to help individuals and families negatively impacted by COVID-19. Panhandle ADRC are collaborating with Specific Aid, a program of United Way of Amarillo and Canyon, to assist these individuals and families with their unmet needs as they arise. Populations such as the aged and disabled are prioritized for financial assistance.



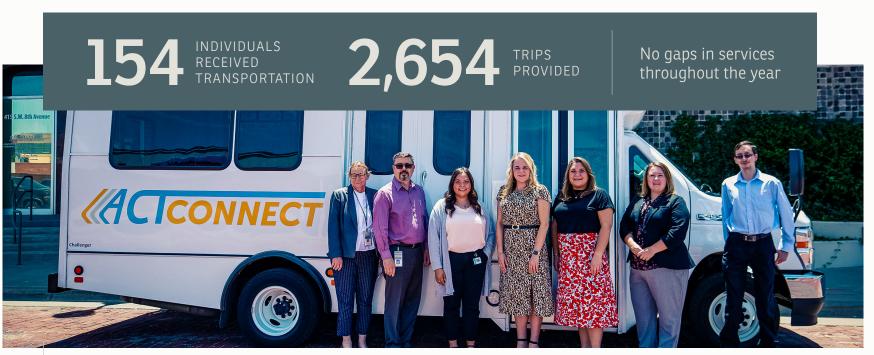
Isabella Villarreal, ADRC Program Specialist

Transportation Connecting the Community

Eligible older adults within Amarillo city limits receive transportation to medical appointments, shopping, and even social events to remain independent at no cost to the individual. Transportation services are essential for maintaining independence and remaining active in the community.

making it happen

When the Area Agency on Aging's sole transportation provider closed its doors this year due to the pandemic, the organization was left without a way to provide free transportation to seniors. The PRPC elevated this concern through the Panhandle Regional Organization to Maximize Public Transportation (PROMPT) of which the AAA and City of Amarillo Transit Department are members. The City of Amarillo and the AAA quickly responded to this need and formed a partnership to provide transportation through ACT-Connect ensuring no gaps in services.



ACT-Connect Bus, 2021

COVID-19 Response making it happen

Disaster Gift Card Program

The AAA also completed the emergency disaster gift card program which was in response to COVID-19. This program began in June of 2020 and was funded in part by the Coronavirus Aid, Relief, and Economic Security (CARES) Act for disaster relief. The gift card program assisted approximately 935 residents in all 26 counties of the Panhandle who were struggling to meet their basic needs. A \$500 gift card was provided to each individual to alleviate their financial burden as a result of the COVID-19 pandemic.

PANHANDLE RESIDENTS
ASSISTED
IN ALL
Counties



Kaitlyn Collins - Gift Card Program Client, 2021



Master of Balance Training Program, 2021

Evidenced Based Programming A Matter of Balance

A Matter of Balance is an evidenced based program designed to reduce the fear of falling and improve activity levels. Master trainer, Laurie McAfee, conducts classes across the Panhandle and trains others to be coaches both in a virtual and in-person format.

making it happen

During the pandemic, the AAA MOB Master Trainer obtained a special certification to conduct classes virtually. In addition to in person training, the AAA MOB Master Trainer offered virtual training to provide trainings to those who won't leave their homes and offer classes to more people in remote areas.

125

610

MOB COACHES



Laurie McAfee, Matter of Balance Master Trainer



Local Government Services assists the cities and counties of the Texas Panhandle in addressing community development and infrastructure needs. Local Government Services also offers city management or project administration services to communities in accessing grant funds such as new water infrastructure, sewer lines, parks, and street paving. City management and project administration assist communities in accessing grant funds for various city projects, job search assistance to hire local government personnel, grant programs for Texas Parks and Wildlife to improve or add city pools, walking paths, or playgrounds.

Searches and City Management

PRPC's highly-sought-after professional search services help communities hire professional staff ranging from City Secretary to Police Chief and City Manager. In the past 18 months, PRPC has assisted with filling six vital positions within Texas Panhandle Communities.

\$40,000 in grant applications for public safety

10 Contracts and Agreements

negotiated between private companies or other units of local government

2 MUNICIPAL BUDGETS ADOPTED

6 POLICIES AND PROCEDURES ADOPTED

2 HAZARD MITIGATION PLANS

3 CITY MANAGERS HIRED

3 POLICE CHIEFS HIRED

1 MASTER PARKS PLAN

Community Development Block Grant Program

The Texas Community Development Block Grant (TxCDBG) Program has been a vital resource for infrastructure projects within our region for many years and LGS staff have assisted in writing and submitting these on behalf of Panhandle communities.

Downtown Revitalization Project

Both the Cities of Wheeler and Groom received a 2019 Downtown Revitalization Project that is funded under the Community Development Block Grant (CDBG) Program.

Construction continued and even through administrative obstacles during the pandemic, both cities were able to revitalize their respective downtowns with newly constructed sidewalks and ADA ramps that once prevented access to elderly people and those with disabilities. Both projects were completed in 2021.

The City of Bovina received a new fire brush truck in 2021 utilizing the TxCDBG program



\$1,500,000 in grant funds received in Panhandle cities

DOWNTOWN REVITALIZATION PROJECT FOR WELLINGTON 2 FIRE BRUSH TRUCKS FOR BOVINA 1 FIRE BRUSH TRUCK AND 1 TANKER TRUCK FOR TULIA

making it happen

This year, the Community Block Grant Program and Downtown Revitalization Program simultaneously began the same application deadline of May, 2021.

Working from home or at the office, LGS staff wrote applications for both programs which historically have never had the same application deadline and meant the department would be writing well over 35 or so applications at one given time. LGS staff successfully submitted all eligible applications before the application deadline for Panhandle communities and these communities received a combined \$3,700,000 in grant funds.

\$2,200,000

Total grant amount received in 2021 from the 20 CD applications submitted to TDA for the TxCDBG programs



Lake Meredith, 2016

Parks

Texas Parks & Wildlife Department

As the state continues to experience changes that potentially hinder local governments ability to raise taxes, and as the pandemic makes major impacts to local communities' budgets, programs offered through organizations such as the Texas Parks & Wildlife Department are gaining more and more popularity to allow local governments to provide not just new recreational opportunities, but maintain existing recreational diversity being offered throughout communities in the Texas Panhandle.

\$300,000 in grant funding

FOR RECREATIONAL OPPORTUNITIES

2 new parks projects

IN THE TEXAS PANHANDLE

COVID-19 Impact

As with all communities in the Texas Panhandle, Local Government Services Staff worked through uncertain times and through digital meetings to assist the Cities of Dalhart and Friona to complete grant applications to the Texas Parks & Wildlife Small Community Recreation Program. While the application development stage was during the height of the COVID-19 crisis, PRPC staff was able to successfully manage public meetings and communication through electronic conferences and successfully building grant applications. In May 2021, the Texas Parks & Wildlife Commission approved two applications for funding in the amount of \$150,000.

The City of Friona

will be redeveloping Friona Community Park. The elements of Friona's project include a new dog park, Frisbee golf area, monument signage, outdoor fire-pit with covered seating, adequate lighting and security cameras, canopy overlays and drainage-runoff improvements to provide a safe, enriching environment for interactive engagement benefiting visitors of all ages.

The City of Dalhart

will be constructing a splash-pad and playground equipment at Rita Blanca Lake Center. Dalhart plans for both of these project elements to have a western design as an homage to the Dalhart's XIT Ranch heritage.

\$1.4M

for park projects since 2017

communities have received a grant award since 2017

The City of Clarendon

AOUATIC CENTER

In 2017, PRPC assisted the City of Clarendon with a Texas Parks and Wildlife application for an aquatic center. Community leaders felt that building a pool or aquatic park would greatly enhance the City's public services and appeal for new residents.

The aquatic park opened May 29, 2021, and averages 300 to 400 guests a week.

\$500,000

TEXAS PARKS & WILDLIFE GRANT

VISITORS

IN THE

FIRST



Clarendon Aquatic Center, 2021

Economic Development

For over 30 years, PRPC has served as the fiscal and administrative agent for the Texas Panhandle Economic Development District (EDD). As the EDD for the Texas Panhandle region, Staff have coordinated and implemented the Comprehensive Economic Development Strategies (CEDS) plan for the region and worked on a multitude of applications and subsequent projects for Economic Development Administration (EDA) assistance.



Shamrock, Texas - 2019

EDA CARES Act Funding

In 2020 and 2021, Economic Development staff helped communities apply for EDA CARES Act funding. Staff worked on three funded EDA applications with a funding investment of \$4.7 million.

The funded EDA projects include business parks in Shamrock and Dumas which will bring new industry into the region and funding to the Workforce Development Center project in Amarillo for direct employer and job counseling services.

making it happen

Comprehensive Economic Development Strategies (CEDS)

In 2021, Economic Development Staff facilitated and drafted a new Comprehensive five-year update based on community survey representing each county in the region. The Texas Panhandle CEDS plan is the basis for Economic Development Administration grant applications submitted from communities in the Texas Panhandle. The five-year plan is based on community surveys representing each county in the region.

Amarillo MSA and Rural Micro Loans

At the time of COVID-19 stay-at-home orders, most small business entrepreneurs with micro loans through the Planning Commission had businesses in food service, retail, or automotive repair, which were all hard-hit industries in Spring 2020. To help alleviate financial pressure on these local businesses, PRPC offered all of its micro loan customers a three-month moratorium from April to June 2020.

New Opportunities for Economic Development

The Economic Development Administration has been on the forefront of assisting communities to respond to the COVID-19 crisis. They have developed new programs to help respond to and offset the economic downtown caused by the pandemic. PRPC works closely with federal agencies to help provide new opportunities to the communities in the Texas Panhandle.



The help from the moratorium will give us some financial security to continue to work as much as possible"

- REAGAN'S BRICK OVEN

56% of micro-loan clients elected to take the moratorium offered by PRPC, and 100% of these micro loan customers have recuperated and maintained current payments. \$4.7M in EDA Funding

Surveys from Communities from Across the Region

New Five-Year Comprehensive Economic Development Strategy Developed

> Major New Economic **Development Projects**

New Position Created:

Transportation

Regionally Coordinated Planning Cycle

The 2022 Regionally Coordinated Planning Cycle began during the COVID-19 pandemic. PRPC staff understood the challenge of completing a planning cycle which depended on surveys from human services organizations, transit operators, and transit riders. Staff launched online surveys for the target audiences, held online focus groups, and worked with planning partners to gather the information necessary to create a comprehensive and innovative plan. Through the use of technology and critical thinking skills, PRPC staff have overcome the obstacles associated with the global pandemic.

100 transportation surveys received 08 transportation board planning meetings \$125,000 in grant funding for demonstration project 2020 - 2021



Amarillo City Bus, 2021

Water Planning

New Addition to Program Area

Flood Planning Group

In the wake of historic flooding in Texas, the 2019 Texas Legislature created the first-ever regional and state flood planning process. In October 2020, the PRPC participated in the first official meeting of the Region 1 Canadian-Upper Red Regional Flood Planning Group (RFPG). The PRPC was designated as the planning group sponsor with the ability to apply for and receive funding from the Texas Water Development Board.

Celebrating 23 Years

C.E. Williams and Dr. Nolan Clark

After 23 years of service, C.E. Williams and Dr. Nolan Clark have left an indelible legacy in overseeing the successful adoption of five Regional Water Plans. On June 29, 2021, C.E. Williams stepped down as Chairman having served in that capacity since March 24, 1998. C.E. led the way as the inaugural Chairman of the PWPG as the Panhandle pioneered the first-ever regional water planning effort.

Dr. Nolan Clark retired as Treasurer having been one of the original members of the Initial Coordinating Body, a precursor to the PWPG, in 1998. Foremost among Dr. Clark's invaluable contributions to the PWPG may be in the name itself after his amendment to drop "Regional" from the motion to name the Panhandle Water Planning Group on March 24, 1998. The Panhandle Water Planning Group has risen to the challenge of safeguarding the Panhandle's water resources through the dedication, guidance, and knowledge of its many founding and long-time members.

New Water Websites

The PRPC launched an updated version of **PanhandleWater.org** and an entirely new website for flood planning, CanadianUpperRedRFPG.org.



Dustin Meyer (Local Government Services Director), C.E. Williams (Chairman, Panhandle Water Planning Group-PWPG) and Kyle Ingham (Executive Director). Mr. Williams was honored for 23 years of service on the PWPG as the group chair.

GMA Planning

FOURTH CYCLE PLANNING **Desired Future Condition (DFC)** adopted 8/26/21

PWPG Planning

SIXTH CYCLE PLANNING 5th Regional Water Plan adopted 9/25/20

RFPG Planning

FIRST CYCLE PLANNING TWDB \$1,008,200 in Grant Funds



Regional Services serves with local governments and organizations to provide guidance and services within the Emergency Preparedness, Waste Management, and Criminal Justice programs.

Emergency Preparedness



Photo provided by CommTech, LLC; contractor on the PRPC's FY21 PANCOM Tower Project, 2021

PANCOM radio towers

PRPC staff secured funding under a recently created State-financed grant program for two new PANCOM radio towers to replace the two most expensive, privately-owned towers currently being leased within the PANCOM system. The elimination of these two leases will reduce operating costs by approximately \$18,500 a year.

60PANCOM sites maintained

PANCOM repairs

Non-EMPG local

PANCOM SYSTEM DOWNTIME: less than eight hours for the year LOCAL HAZARD MITIGATION PLANS MAINTAINED:

22 county-level, one stand-alone city

Solid Waste

Camera System

PRPC staff assisted the City of Amarillo in developing an application for a camera system to monitor illegal dumping.

The cameras have enabled city staff to:

- identify individuals who are illegally dumping
- prosecute them as allowed by the law

Most illegal dump sites around the city involve large items such as mattresses, televisions, and tires.

Permit Reviews

The RSWMAC committee considered permits for Diversified Waste Management and the Cities of Dalhart, Shamrock, and McLean. These permit reviews included new landfill space, transfer stations as well as medical waste. All of which are needed for waste disposal here in the region.



Illegal Dumping Camera System, 2021

\$78,462

Recycling Proceeds Paid to Panhandle Environmental Partnership (PEP) Members, the regions marketing cooperative

Regional SW projects funded

Tons diverted of wood and yard waste through composting

Tons diverted of paper, cardboard and metal through recycling

Criminal Justice

Corrections Training

This year saw the return of in-person Basic County Corrections Courses to the Panhandle. The Randall County Sheriff's Office conducted two (2) jail schools under the auspices of the PRLEA with 29 correction officers from around the region each completing 120 hours of required training.

1 Law Enforcement and Victim Services projects funded

Police officers trained through the PRLEA

11,468 Training hours provided peace officers

3,480 Basic county correction hours completed

JAG Training Project

PRPC received funding for a JAG training project for issues related to mental health, substance abuse, and sexual assault. Law enforcement, dispatch, parole, probation, victim services, school counselors, prosecution, judges, medical personnel, met for training and to share ideas.

making it happen

With the onset of the COVID, federal Coronavirus Emergency Supplemental Funding (CESF) was made available to Cities and Counties across the Nation to help in preventing, preparing for, and responding to the pandemic. Regional Services assisted counties in applying for the CESF funding to offset the costs of holding jail inmates when the State quit accepting transfers to state prisons, to sanitize public spaces and to equip employees with PPE.

City of Borger, 2019



Special Projects

Rental Payments

One federally-funded program is designed to assist renters who've been economically impacted by the pandemic in making their rental payments. The PRPC was asked to implement a pilot program and was able to roll-out a COVID-appropriate, no-touch program for renters and landlords. 56 households collectively received approximately \$270,000 to help with meeting their rental obligations.

Safe Room Rebate

The demand for shelter rebates has always exceeded the amount of grant funding. This year, the PRPC secured \$300,000 in additional funding for an existing Regional Shelter Program and another \$1 million for a new Shelter-Rebate program.



\$9,064,522 Total funding received to date for Panhandle storm shelters

PARIS licenses maintained for use by EMCs and

Households assisted through the Texas **Eviction Diversion** Program (TEDP)

215 SHELTER



The Regional 9-1-1 Network provides emergency communication services for 24 counties of the Texas Panhandle through a network of 22 call centers located throughout the region. The 9-1-1 Network provides and maintains communication systems and equipment to deliver 9-1-1 calls and text messages to the appropriate call center. The 9-1-1 network offers training, public education, and mapping solutions to assist public safety professionals.

Next Generation 9-1-1 Conversion

After years of planning, preparation, and collaboration with the Commission on State Emergency Communications, the Panhandle Regional 9-1-1 Network has completed its transition to a Next Generation 9-1-1 (NG911) system. NG911 utilizes more sophisticated routing technologies and allows for more fluid adaptations to future technological advances.

Overcoming COVID Challenges

With the concerns of COVID transmission to first responders, the 9-1-1 Network provided a means to geographically track potential COVID exposure risks on the 9-1-1 map. This allowed responders to take preventative measures to mitigate exposure.

Mapping

ONLINE MAP VIEWER WAS UPDATED TO IMPROVE COMPATIBILITY WITH CURRENT SOFTWARE AND DEVICES

5,642 New Addresses Assigned

16,000 Map Features Updated



O PSAP POWER OUTAGES



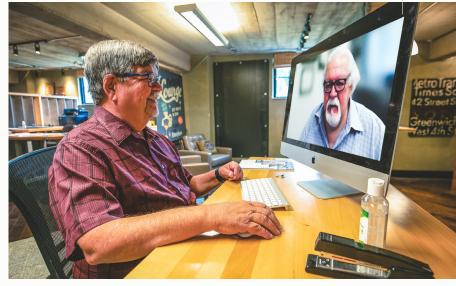
Dispute Resolution offers cost-effective mediation assistance to residents from trained impartial mediators, to help resolve conflicts of all types, many times avoiding going to trial which helps clear the court dockets. Cases include mediating divorce parameters, custody issues, separation of property, dealing with existing debts, and child and spousal support.

Remote Mediations

When COVID-19 hit, we began working remotely without losing any mediations. The department will continue to use remote mediations for the outlying areas of the Texas Panhandle instead of parties driving an hour or more in to meet in person. This is particularly helpful in domestic violence cases so the aggressor and the victim are not required to be in the same room or building.

PRE PLEA PROGRAMS FOR STUDENTS







The Finance staff provides professional accounting services necessary to establish and maintain financial policies, practices and controls to ensure the highest degree of financial accountability and fully safeguard all funds entrusted to PRPC.

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Panhandle Regional Planning Commission for its comprehensive annual financial report for the fiscal year ended September 30, 2019. This was the 35th consecutive year that the PRPC has achieved this prestigious award.



EXPENDITURES BY DIVISION FOR FISCAL YEAR 2020

representing over 50 programs

SOURCES OF REVENUE FOR FISCAL YEAR 2020

representing over 80 funding streams

Financial Summary

For year ended September 30, 2020

SOURCE OF REVENUE		A M O U N T	
STATE AND FEDERAL FUNDS		23,200,507	
STATE & FEDERAL COVID-19 FUNDS		4,196,258	
LOCAL AND IN-KIND		1,878,390	
OTHER		314,367	
	TOTAL	\$29,589,522	
EXPENDITURES BY DIVISION		AMOUNT	
WORKFORCE DEVELOPMENT		20,643,357	
AGING SERVICES		3,810,117	
EMERGENCY COMMUNICATIONS		1,687,363	
EMERGENCY MANAGEMENT		1,237,727	
GENERAL GOVERNMENT		1,166,260	
OTHER PROGRAMS		650,148	
	TOTAL	\$29,194,972	

Panhandle Regional Planning Commission

The Planning Commission is an organization of, by, and for local governments.

The PRPC was created based on the concept that more can be accomplished by local governments acting cooperatively rather than alone. The Panhandle Regional Planning Commission is a voluntary association of cities, counties, and special districts in the Texas Panhandle. Established in 1969, the Planning Commission assists local governments in planning, developing, and implementing programs designed to improve the general health, safety, and welfare of the citizens in the Texas Panhandle.

Since 1969, the Planning Commission has been involved in a wide range of projects and programs. Activities currently include initiatives in the areas of workforce development, aging, local government services, economic development, dispute resolution, 9-1-1 services, criminal justice, solid waste management, emergency preparedness, transportation planning, water planning, regional services, and technical assistance to the local governments of the Panhandle.

67 Cities

6 Special Districts

26 Counties

94 Member Governments

427,927
REGION POPULATION



PRPC CITIES

Adrian	Channing	Estelline	Hedley	Memphis	Sanford	Texline
Amarillo	Childress	Farwell	Hereford	Miami	Shamrock	Timbercreek
Bishop Hills	Clarendon	Follett	Higgins	Mobeetie	Silverton	Tulia
Booker	Claude	Friona	Howardwick	Nazareth	Skellytown	Turkey
Borger	Dalhart	Fritch	Kress	Palisades Village	Spearman	Vega
Bovina	Darrouzett	Groom	Lake Tanglewood	Pampa	Stinnett	Wellington
Cactus	Dimmitt	Gruver	Lakeview	Panhandle	Stratford	Wheeler
Canadian	Dodson	Нарру	Lefors	Perryton	Sunray	White Deer
Canyon	Dumas	Hart	McLean	Quitaque	Texhoma	

PRPC COUNTIES

Armstrong	Childress	Donley	Hartley	Moore	Potter	Swisher
Briscoe	Collingsworth	Gray	Hemphill	Ochiltree	Randall	Wheeler
Carson	Dallam	Hall	Hutchinson	Oldham	Roberts	
Castro	Deaf Smith	Hansford	Lipscomb	Parmer	Sherman	

PRPC SPECIAL DISTRICTS

Canadian River Municipal Water Authority

Greenbelt Municipal and Industrial Water Authority

Mackenzie Municipal Water Authority

Palo Duro River Authority

Panhandle Groundwater Conservation District

Red River Authority

Advisory Committees

Area Agency on Aging Advisory Council

Desha Butler, Chair	Amarillo
Alan Abraham	Amarillo
Elvira Blakemore	Amarillo
Erin Bergin	Perryton
Warren Coble	Amarillo
Andy Crocker	Amarillo
Michelle Floyd	Amarillo
Shirley Harrold	Amarillo
Ludell Hill	Amarillo
Cody Jones	Canyon
Shannon Skiles	Amarillo
Serena Steed	Amarillo
Isabell Villarreal	Amarillo
Ashley Wetter	Amarillo
Brad White	Amarillo

Criminal Justice Advisory Committee

Norma Luginbyhl, Chair	Borger
Kent Birdsong	Vega
Shelly Bohannon	Amarillo
Terry Bouchard	Perryton
Letta Day	Amarillo
Stephanie Fowler	Dalhart
Rob Hampton	Pampa
Sace Hardman	Panhandle
Brent Harrison	Hereford
Monty Hysinger	Dumas
Joe Jarosek	Canadian
Joseph Loftus	Amarillo
Anna Kate Nobile	Tulia
Sara Northrup	Amarillo
Nina Parvin	Amarillo
Traci Rogers	Amarillo
Hattie Sanderson	Wellington
Randall Sims	Amarillo

Dispute Resolution Center Advisory Board

Dave Kemp, Chair	Amarillo
Tracy Byrd	Canyon
H. R. Kelly	Amarillo
Dale Rabe	Childress
Vaavia Rudd	Amarillo
Chuck Speed	Amarillo
Nancy Tanner	Amarillo
Phil Vanderpool	Pampa
Doug Woodburn	Amarillo

Economic Development Advisory Committee

Kristen Moudy, Chair	Wheeler County
Chris Alexander	Parmer County
Kathy Allen	Sherman County
Shawn Campbell	Ochiltree County
David Dockery	Donley County
Greg Duggan	Dallam County
Evelyn Ecker	Randall County
Shawna Elliott	Gray County
Remelle Farrar	Hemphill County
Andrew Freeman	Potter County
Karen Haddon	Lipscomb County
Wade Hawkins	Deaf Smith County
Howard Heath	Armstrong County
Katie Lingor	Hutchinson County
Nancy Manley	Roberts County
B.J. Potts	Swisher County
Woodrow Richardson	Hall County
Jaci Roberson	Oldham County
Mike Running	Moore County
Jon Sessions	Collingsworth Count
Dorrance (Doc) Smith	Childress County
Bonnie Thompson	Hansford County

Groundwater Management Area #1

Bob Zimmer, Chair	Dumas
Jason Coleman	Lubbock
Janet Guthrie	Canadian
Danny Hardcastle	Wheeler
Thomas Isaacs	Canadian
Lynn Tate	Amarillo
Steve Walthour	Dumas
C.E. Williams	White Dee

Panhandle Regional Emergency Management Advisory Committee

Chris Forbis, Chair	Randall County
Blaine Bertrand	Randall County
Martin Birkenfeld	Amarillo
Paul Bourquin	Amarillo
Kyle Brack	Amarillo
Tommy Brooks	Dumas
Tim Case	Groom
Lee Davila	Friona
Ken Daughtry	Wheeler County
Paul Dutcher	Perryton
Trey Ellis	Parmer County
John Fisher	Spearman
Steve Fuston	Dumas
Randy Geries	Parmer County
Mike Gittinger	Amarillo
Dr. Sherri Gress	Amarillo
Howard Heath	Claude
Cindy Irwin	Hutchinson County
Ashley Johnson	Amarillo
Kimberly Jones	Childress County
Brent Lane	Amarillo
Jimmy Lanning	Stratford
Greg Lee	Pampa
P.J. Lemons	Amarillo
Kevin McClaran	Amarillo

Rodney Mosier	Amarillo
*	
Katie Noffsker	Amarillo
Chip Orton	Amarillo
Henry Perry	Amarillo
BJ Potts	Tulia
Dan Reese	Canyon
JoDee Robison	Silverton
Ryan Smith	Amarillo
Kevin Starbuck	Amairllo
Mike Story	McLean
Dean Turney	Hereford
Ronnie Walker	Amarillo
Eric Wallace	Amarillo
Ben Weinheimer	Amarillo
Zack Wilson	Amarillo

Panhandle Regional Organization to Maximize Public Transportation

Travis Muno, Chair	Amarillo
Kacie Bell	Amarillo
Desha Butler	Amarillo
Tim Holland	Amarillo
Cody Jones	Canyon
Dan Looten	Carson County
Trent Morris	Amarillo
Richard Neill	Amarillo
Laura Reyher	Canyon
Rowdy Rhoades	Moore County
Sundee Rossi	Amarillo
Chris Sharp	Amarillo
Garrett Spradling	Borger
Lylene Springer	Canyon
Grace Strait	Lubbock
Nancy Tanner	Potter County
Marita Wellage-Reiley	Amarillo
Benny Wilson	Hansford Count

Panhandle Rural Planning Organization

Wes Ritchey, Chair Dallam Don Allred Oldham Kit Black TxDOT AMA George Briant Hemphill Terri Carter Sherman **Christy Dyer** Randall County Aldo Gallegos Cactus Ronnie Gordon Hartley Cindy Irwin **Hutchinson County** Blair Johnson TxDOT AMA Charles Kelly Ochiltree County Brandan Knapp Perryton Dan Looten Carson Travis Muno Amarillo Chris Porter Gray Hugh Reed Armstrong Rowdy Rhoades Moore Micky Simpson Lipscomb Garrett Spradling Borger James Stroud Dalhart **Nancy Tanner Potter County Rick Tennant** Roberts DJ Wagner **Deaf Smith County** Russell Washer TxDOT AMA Benny Wilson Hansford

Panhandle Water Planning Group

C.E. Williams, Chair	White Deer
Steve Amosson	Amarillo
Brent Auvermann	Amarillo
Joe Baumgardner	Wellington
Nolan Clark	Amarillo
Vernon Cook	Miami
Dean Cooke	Borger
Carol Faulkenberry	Canyon
Rick Gibson	Amarilo
Rusty Gilmore	Dalhart
Glen Green	Amarillo
Janet Guthrie	Canadian
Floyd Hartman	Amarillo
Troy Headings	Amarillo
Caleb Huber	Canyon
Bobbie Kidd	Clarendon
Simone Kiel	Fort Worth

Danny Krienke Perryton **David Landis** Perryton Hank Messer Amarillo Dillon Pool Amarillo Rusty Ray Temple Sanford Kent Satterwhite Lynn Smith Wellington **Beverly Stephens** Borger Janet Tregellas Booker Steve Walthour Dumas Ben Weinheimer Amarillo

Panhandle Workforce Development Board

Michelle Griffin, Chair Borger Francisco Apodaca Pampa Irene Arnold Amarillo Betty Bara Amarillo Amarillo Jay Barrett Norman Bearden Lubbock Texas "Tex" Buckhaults Clarendon Kevin Caddell Dalhart Amarillo Tamara Clunis Amarillo Drew Downs Shawna Elliott Pampa Heather Freeman Amarillo Kristi Hanes Amarillo Jason Henderson Amarillo Laura Lopez Pampa Art Martinez Hereford Tonya McWilliams Amarillo David Parker Amarillo Matt Parker Amarillo Charlie Rivas Amarillo Valarie Robbins Amarillo John Roberts Amarillo Lisa White Amarillo Michael Wright Dumas Magi York Amarillo

Panhandle Workforce Development **Consortium Governing Body**

Dan Looten, Chair **Carson County** Terri Beth Carter **Sherman County** Cindy Irwin **Hutchinson County** Harold Keeter Swisher County Ginger Nelson Amarillo Chris Porter **Gray County** D J Wagner **Deaf Smith County**

Regional 9-1-1 Network **Advisory Committee**

Lance Richburg, Chair Pampa Melissa Anderson Claude Brian Booker Amarillo Cheryl Cano Canadian Belinda Daniels Wheeler County Vance Easley **Childress County** Mark Garcia Amarillo Misty Garrett Gruver Randy Geries Farwell Robin Grice Dumas Vicki Groneman Vega Dianne Guffy Dalhart Tom Heck Memphis Kara Maslik Borger Kalee Massey Panhandle Gary McFall Miami Cheryl Phillips Clarendon Kyle Ray Dumas Wellington Kent Rilev Sal Rivera Dimmitt Jeannie Rogers Tulia Mike Smith Perryton Kimberly Weatherly Stratford Kirsten Williams Hereford John Worthington Lipscomb County

Regional Solid Waste Management Advisory Committee

Brandon Knapp, Chair	Perryton
Jason Anderson	Borger
Drew Brassfield	Fritch
Brittany Crawford	Amarillo
Orrin Dankworth	Amarillo
Eric Davidson	Dumas
Leander Davila	Friona
Curtis Green	Dalhart
Susan Leary	Childress
Cesar Marquez	Bovina
Richard Miller	White Deer

David Morris Memphis Panhandle Harvey Perez Larry Plumlee Turkev Russell Proctor Tulia Dan Reese Canyon Tony Rios Dimmit Ricky Rivera Pampa Julia Savala Amarillo Adam Schaer Amarillo **Todd Stiggins** Amarillo Johnny Torres Hereford Jon Michael Walker Wheeler Kenny Welch Texline Tommy Wyatt Canadian

Rolling Plains Organization for Rural Transportation

John Howard, Chair **Donley County Dickens County** Kevin Brendle Mark Christopher Foard County **Duane Daniel** King County Karl Holloway Cottle County Carrol Horton Wheeler County Ronnie Ingram Hardeman County John James Collingsworth County Kim Jones Childress County Anabelle Jurado TxDOT Jim Meador Motley County Wayne Nance **Briscoe County** Ray Powell Hall County **Cary Preston** Childress Marty Smith **TxDOT** Chuck Steed TxDOT Stan Wojcik **Knox County**

Texas Revenue Recovery Association (TRRA) Board of Directors

BJ Potts, Chair	Tulia
Sarianne Beversdorf	Plainvie
Jennifer Gonzalez	Amarillo
Don Jennings	Perryton
Lee Porter	Canyon

In Memorium



Judge Ernie Houdashell

SUNRISE | NOVEMBER 21, 1946

SUNSET | NOVEMBER 22, 2020

2010 - 2020 PRPC BOARD MEMBER



Melissa Carter

SUNRISE | OCTOBER 6, 1971

SUNSET | **JUNE 29, 2021**

2000 - 2020
AREA AGENCY ON AGING DIRECTOR



